Intelligence management references

This page is from APP, the official source of professional practice for policing.

First published 23 October 2013 Updated 30 January 2020
Written by College of Policing
3 mins read

Reference documents and good practice information are available on the Knowledge Hub **Criminal Intelligence Analysis Community**, which is an OFFICIAL online tool with access limited to registered PNN and GSi users.

Analysis guidance

Key resources and guidance notes on College Learn

- **Quick Wins for Busy Analysts**
- **Analysis of Competing Hypotheses Analysis Guidance Note**
- **Analysis of Policy Implications Analysis Guidance Note**
- **Back-Casting Analysis Guidance Note**
- **Cone of Plausibility Analysis Guidance Note**
- **Expert Judgement Capture Analysis Guidance Note**
- **Force Field Analysis Guidance Note**
- **Key Assumptions Check Analysis Guidance Note**
- **Pattern Analysis Guidance Note**
- **Quadrant Crunching Analysis Guidance Note**
- **Red Teaming Analysis Guidance Note**
- **SWOT Analysis Guidance Note**
- **Team A/Team B Analysis Guidance Note**

These guides were produced by Defence Intelligence and the Joint Intelligence Organisation Professional Head of Intelligence Analysis.

Online resources

The following online resource is also available via the Knowledge Hub **Criminal Intelligence Analysis Community**, which is an OFFICIAL online tool with access limited to registered PNN and GSi users.

- **Guidance on Structured Analytic Techniques**

Further resources

Further resources are also available on the internet or through commercially available books and other resources, which include the following:

Beebe, S.M., Pherson, R.H. (2012) Cases in Intelligence Analysis: Structured Analytic Techniques in Action. Washington, DC: CQ Press.

Centre for Problem-Oriented Policing (2005) Crime Analysis for Problem Solvers in 60 Small Steps [internet]. Albany: Centre for Problem-Oriented Policing. Available from http://www.popcenter.org/learning/60steps/index.cfm?page=Welcome [Accessed 21 February 2018]

Chainey, S. (2012). **Improving the explanatory content of analysis products using hypothesis testing** [internet]. Policing: a journal of policy and practice, 6(2). Available from doi:10.1093/police/pas007 [Accessed 21 February 2018]

Cohen, Lawrence E.; Felson, Marcus (1979). "Social Change and Crime Rate Trends: A Routine Activity Approach". American Sociological Review. (44) 588–608

Cornish, D., & Clarke, R. (1987). Understanding crime displacement: An application of rational choice theory. Criminology, 25(4), 933–947.

Eck, J., and Spelman, W. (1987) in Problem solving: Problem-oriented policing in Newport News. Washington, DC: Police Executive Research Forum

Heuer, R.J. Jr., Pherson, R.H. (2011) Structured Analytic Techniques for Intelligence Analysis. Washington, DC: CQ Press.

Haselton, M. G.; Nettle, D. & Andrews, P. W. (2005). The evolution of cognitive bias. In D. M. Buss (Ed.), The Handbook of Evolutionary Psychology: Hoboken, NJ, US: John Wiley & Sons Inc. pp. 724–746

Heuer, R., Pherson, R.H. (2015) Structured Analytic Techniques for Intelligence Analysis (2nd Edition), pp 33-36. Washington DC: CQ Press.

Pherson, R.H. (2008) Handbook of Analytic Tools and Techniques. Reston, VA: Pherson Associates, LLC.

Pherson, R.H., Kaiser, L.M. (2013) Analytic Writing Guide. Reston, VA: Pherson Associates, LLC.

Pherson, K.H., Pherson, R.H. (2013) Critical Thinking for Strategic Intelligence. Washington, DC: CQ Press/Sage Publications.

Pherson, K., Sullivan, R. (2013) Improving the Quality of Analysis in Fusion Centres: Making the Most of the Nation's Investment [internet]. Journal of Strategic Security 6(3), pp 309-319. Available from **http://scholarcommons.usf.edu/cgi/viewcontent.cgi?article=1324&context=jss** [Accessed 21 February 2018]

Ratcliffe, J. H. (2004) Strategic Thinking in Criminal Intelligence. Sydney: Federation Press.

Tags

Intelligence management