

Intelligence management references

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Reference documents and good practice information are available on the Knowledge Hub [Criminal Intelligence Analysis Community](#), which is an OFFICIAL online tool with access limited to registered PNN and GSi users.

Analysis guidance

Key resources and guidance notes on College Learn

- [Quick Wins for Busy Analysts](#)
- [Analysis of Competing Hypotheses Analysis Guidance Note](#)
- [Analysis of Policy Implications Analysis Guidance Note](#)
- [Back-Casting Analysis Guidance Note](#)
- [Cone of Plausibility Analysis Guidance Note](#)
- [Expert Judgement Capture Analysis Guidance Note](#)
- [Force Field Analysis Guidance Note](#)
- [Key Assumptions Check Analysis Guidance Note](#)
- [Pattern Analysis Guidance Note](#)
- [Quadrant Crunching Analysis Guidance Note](#)
- [Red Teaming Analysis Guidance Note](#)
- [SWOT Analysis Guidance Note](#)
- [Team A/Team B Analysis Guidance Note](#)

These guides were produced by Defence Intelligence and the Joint Intelligence Organisation Professional Head of Intelligence Analysis.

Online resources

The following online resource is also available via the Knowledge Hub [Criminal Intelligence Analysis Community](#), which is an OFFICIAL online tool with access limited to registered PNN and GSi users.

- [Guidance on Structured Analytic Techniques](#)

Further resources

Further resources are also available on the internet or through commercially available books and other resources, which include the following:

Beebe, S.M., Pherson, R.H. (2012) *Cases in Intelligence Analysis: Structured Analytic Techniques in Action*. Washington, DC: CQ Press.

Centre for Problem-Oriented Policing (2005) *Crime Analysis for Problem Solvers in 60 Small Steps* [internet]. Albany: Centre for Problem-Oriented Policing. Available from <http://www.popcenter.org/learning/60steps/index.cfm?page=Welcome> [Accessed 21 February 2018]

Chainey, S. (2012). [Improving the explanatory content of analysis products using hypothesis testing](#) [internet]. *Policing: a journal of policy and practice*, 6(2). Available from doi:10.1093/police/pas007 [Accessed 21 February 2018]

Cohen, Lawrence E.; Felson, Marcus (1979). "Social Change and Crime Rate Trends: A Routine Activity Approach". *American Sociological Review*. (44) 588–608

Cornish, D., & Clarke, R. (1987). Understanding crime displacement: An application of rational choice theory. *Criminology*, 25(4), 933–947.

Eck, J., and Spelman, W. (1987) in *Problem solving: Problem-oriented policing in Newport News*. Washington, DC: Police Executive Research Forum

Heuer, R.J. Jr., Pherson, R.H. (2011) *Structured Analytic Techniques for Intelligence Analysis*. Washington, DC: CQ Press.

Haselton, M. G.; Nettle, D. & Andrews, P. W. (2005). The evolution of cognitive bias. In D. M. Buss (Ed.), *The Handbook of Evolutionary Psychology*: Hoboken, NJ, US: John Wiley & Sons Inc. pp. 724–746

Heuer, R., Pherson, R.H. (2015) Structured Analytic Techniques for Intelligence Analysis (2nd Edition), pp 33-36. Washington DC: CQ Press.

Pherson, R.H. (2008) Handbook of Analytic Tools and Techniques. Reston, VA: Pherson Associates, LLC.

Pherson, R.H., Kaiser, L.M. (2013) Analytic Writing Guide. Reston, VA: Pherson Associates, LLC.

Pherson, K.H., Pherson, R.H. (2013) Critical Thinking for Strategic Intelligence. Washington, DC: CQ Press/Sage Publications.

Pherson, K., Sullivan, R. (2013) Improving the Quality of Analysis in Fusion Centres: Making the Most of the Nation's Investment [internet]. Journal of Strategic Security 6(3), pp 309-319. Available from <http://scholarcommons.usf.edu/cgi/viewcontent.cgi?article=1324&context=jss> [Accessed 21 February 2018]

Ratcliffe, J. H. (2004) Strategic Thinking in Criminal Intelligence. Sydney: Federation Press.

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